

Appendices

Appendix A

Budget Decisions Made During Preparation of the Long Range Financial Strategy

1. The Business License fee should be \$xx.xx per FTE for 2006.
2. The Business Transportation Tax should be \$xx.xx per FTE for 2006 and Council will review for inflationary increased during biennial budget review.
3. Council generally supports increasing the utility tax from 5.8% to the 6% allowed by law.
4. Council deliberated the proper percentage of the general fund that is set aside as reserves, deciding that 8.5% of the general fund would be held in a reserve account.
5. Council intends that over the next six years the 1% property tax increase allowed by Initiative 747 be included in the general fund revenues for each year.
6. A xx.xx% general levy lid increase should be sent to voters in early 2006

Appendix B

2006 Budget by Priorities (all funds)

- A. Security of people and property
- B. Mobility of people and goods
- C. Utility Services
- D. Recreation Opportunities

Dept	Program	Outcomes	Prog Cost
Fire	Administration	Above average fire prevention and suppression	\$660,394
Fire	Apparatus Maintenance	Maintain safe and reliable apparatus	\$326,376
Fire	Emergency Preparedness	Plan to respond to hazards and security threats	\$217,484
Fire	EMS	Rapid medical assistance	\$5,832,109
Fire	Fire Facilities	To maintain stations and protecting assets	\$541,277
Fire	Prevention	Proactively mitigate hazards	\$2,363,012

Fire	Public Education	Reduce hazards though education	\$208,882
Fire	Suppression	To reduce loss and risk to the community	\$7,148,014
Fire	Training	To thoroughly prepare firefighters	\$5,273,491
Legal	Civil Services	No civil lawsuits	\$648,071
Legal	Prosecutor's Service	Safe Community	\$730,804
Non Dept	Fund Human Service programs	Provide a safety net for citizens in need	\$1,098,548
Non Dept	King County Contracts	Provide clean air and enhance public safety services	\$112,405
Non Dept	GF Transfer to Fire CIP	15%	\$730,728
Non Dept	GF Transfer to Police CIP	10%	\$487,151
Non Dept	ARCH		\$100,000
Oth Spe Rev	Human Service Block Grant		\$1,231,496
Oth Spe Rev	Air Car Donation		\$100,000
Oth Spe Rev	REET CIP - Fire		\$1,356,406
Oth Spe Rev	REET CIP - Police		\$904,271
Oth Spe Rev	Drug Enforcement		\$74,304
Planning	Building	Promote structurally safe buildings	\$3,932,464
Planning	Code Enforcement	Maintain structural safety and community aesthetics	\$370,528
Planning	Development Review	Promote high quality built environment	\$2,568,992
Police	Communications		\$3,188,993
Police	Records		\$911,141
Police	Training		\$683,356
Police	Jail		\$1,366,711
Police	Traffic		\$1,366,711
Police	Investigation		\$2,050,067
Police	Police Administration		\$683,356
Police	Crime Prevention/SROs		\$683,356
Police	Community Policing		\$11,161,476
Police	Recruitment/Accreditation		\$683,356
Public Works	Development Services	Ensure adherence to construction standards	\$1,129,220
Special Rev	Fire Equipment		\$1,700,272
Non Dept	GF Transfer to Transport CIP	45%	\$2,192,182
Oth Spe Rev	BITT/ TMD		\$3,115,630
Oth Spe Rev	REET CIP - Transportation		\$4,069,219
Oth Spe Rev	BTTI		\$11,825,047
Planning	Transportation Demand Mgmt	Reduce public and private transportation costs	\$272,618
Public Works	Administration	To provide leadership	\$817,553
Public Works	Construction	Build projects effectively	\$2,030,843
Public	Maintenance Operations	Safe, efficient environment	\$8,326,211

Works			
Public Works	Pavement Management	To preserve the street infrastructure system	\$600,000
Public Works	Transportation	Safe and efficient connections	\$1,922,265
Utility	Water/Wastewater O&M		\$42,448,368
Non Dept	Redmond Pool	To meet the recreational needs	\$200,000
Non Dept	GF Transfer to Parks CIP	20%	\$974,303
Oth Spe Rev	REET CIP - Parks		\$1,808,541
Parks	Admin for Recreation Fund	Support for program	\$290,000
Parks	Administration	Administrative oversight and strategic leadership	\$514,892
Parks	Facilities Maintenance	Maximize safe usage and protect asset	\$1,171,518
Parks	Farrel-McWhirter Farm	provide for public gathering and inclusion opportunities	\$221,165
Parks	Field Maintenance	Maximize safe usage and protect asset	\$1,384,805
Parks	Fleet Maintenance	Operate Parks facilities	\$615,810
Parks	ORSCC Op and admin	Create a gather place for recreation and arts	\$237,939
Parks	Parks Planning	Develop and implement plan and policies,	\$391,318
Parks	Seek non-city revenues	Leverage City money for parks	\$20,596
Parks	Senior Center	Promote health, fitness and life long learning.	\$599,460
Parks	Specialized Recreation	Promote inclusion, health, & fitness for special needs	\$234,506
Parks	Specialized Services	Maximize safe usage and protect asset	\$452,489
Parks	Summer Swim Beach Program	Provide a safe gathering place	\$124,040
Parks	Teen Recreation	Serve youth clients	\$633,066
Parks	Trail Maintenance	Maximize safe usage and protect asset	\$831,482
Parks	Utilities	Operate Parks facilities	\$447,161
Special Rev	Recreation Activities		\$3,073,618
Special Rev	Parks Maintenance		\$1,561,876
Finance	Revenues and Consumer Affairs	Collect Utility & Licensing Revenues	\$1,052,646
Finance	Administration	Sound Financial Management	\$905,076
Finance	Financial Planning	Long-Term Financial Stability	\$844,186
Oth Spe Rev	Hotel/Motel		\$495,281
Planning	Community/Human Services	Enabling individual self sufficiency and participation	\$354,783
Planning	Policy Planning	Identify & implement the community's vision	\$1,805,295
Executive	Regional Issues	Represent Redmond's interests in the region	\$107,170
Non Dept	Community Events	Build sense of community.	\$215,000
Non Dept	Fund Arts Activity	To enrich the community	\$182,784
Non Dept	Regional Issues	To represents Redmond's interests are represented	\$164,698
Oth Spe Rev	Cable Access Fund		\$1,086,928
Parks	Admin for Arts Commission	Support for program	\$96,626
Parks	Admin for Community Events	Support for program	\$96,626
Parks	Public Boards and Committees	Gather community input on parks plans	\$103,000

Planning	Community Affairs	Informed and involved citizenry	\$1,136,018
Special Rev	Arts Activity	Net of GF Transfer	\$238,891
Special Rev	Community Events	Net of GF Transfer	\$417,680
Oth Spe Rev	Solid Waste Recycle		\$1,319,817
Utility	Storm Water O&M		\$15,181,595
Executive	City Administration	Provide leadership	\$428,679
Executive	Cross-Departmental Programs	Ensure optimal service delivery	\$214,339
Executive	Policy Analysis	Evaluate operations for optimal service delivery	\$321,509
Finance	Accounting	Complete Financial Records and Controls	\$1,745,679
Finance	City Clerk	Manage the city's permanent records	\$821,064
Finance	Financial Operations	Purchase and Manage Resources	\$1,154,028
HR	Administration	A legally compliant City	\$195,423
Legislative	General Wisdom	Provide Long-Range Vision	\$324,632
Non Dept	Capital Equipment - Finance		\$2,000,000
Non Dept	Insurance	Protect against loss	\$1,322,122
Non Dept	Vacation Pay Out Contingency	Reserve cash flow to meet daily operating needs	\$110,000
Non Dept	Salary and Benefits Reserve	To comply with employment laws and policies	\$2,494,253
Non Dept	GF Transfer to Council CIP	5%	\$243,576
Oth Spe Rev	REET CIP - Council		\$452,135
Oth Spe Rev	REET CIP - Gen Govt		\$452,135
Planning	Administration	Provide organizational leadership	\$0
Special Rev	IT and Finance	Net of GF Transfer	\$715,906
Finance	Information Technology	Manage data technology	\$3,938,228
Finance	Reprographics		\$481,284
HR	Benefits	Cost-effective healthcare	\$283,698
HR	Compensation	Competitive and fair compensation of employees	\$248,379
HR	Employee and Labor Relations	Harmonious employee relations	\$266,745
HR	Employment	Recruit a highly skilled workforce	\$436,669
HR	Training	Productive workforces	\$373,011
Non Dept	Citywide Overhead	Deliver internal City mail	\$150,626
Non Dept	Contract Regulations	Manage arbitrage and BTTI	\$98,000
Non Dept	Electronic Records Management	Efficiently store and retrieve data	\$500,000
Non Dept	Lease payment for City Hall	To address city space needs	\$972,930
Non Dept	GF Transfer to Gen Govt CIP	5%	\$243,576
Non Dept	Unemployment Insurance		\$150,000
Non Dept	Retirement Contingency		\$1,031,329
Planning	Technology Projects	Improve efficiency	\$0

Executive	\$1,071,697	\$1,071,697	\$62,625,221
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Finance	\$6,522,679	\$10,942,191	\$35,171,568
Fire	\$22,571,039	\$22,571,039	\$42,448,368
HR	\$195,423	\$1,803,925	\$15,788,585
Legal	\$1,378,875	\$1,378,875	\$5,457,267
Legislative	\$324,632	\$324,632	\$3,845,421
Non Dept	\$9,779,921	\$15,774,211	\$16,501,412
Parks	\$8,466,499	\$8,466,499	\$12,995,480
Planning	\$10,440,698	\$10,440,698	\$9,174,475
Police	\$22,778,522	\$22,778,522	\$204,007,797
Public Works	\$14,826,092	\$14,826,092	
		\$110,378,381	

\$204,007,797
\$0

Council	5%	\$243,576
Parks	20%	\$974,303
Transportation	45%	\$2,192,182
Fire	15%	\$730,728
Police	10%	\$487,151
General Government	5%	\$243,576

\$4,871,516
\$600,000

Appendix C

City's Past and Current Budget Situation

Point #1: City revenues were hit hard as a result of the recession and cumulative effects of external and internal policy decisions.

The following support this observation:

- Total City general fund revenues remained very weak following the 2001 economic recession, growing by .5%/year while inflation averaged 2.5% during this same period [see attached excerpt, top of page 1];
- Between 2000 and 2004, the City lost \$3.7 million in buying power as City revenues grew by only \$900,000 while inflation during this same period totaled \$4.6 million [see attached excerpt, top of page 2]
- Sales Tax revenues, which constitute one-third of the City's general revenues, remained below 2000 levels at the end of 2004 and still remain below 2000 levels today [see attached excerpt, top of page 3];
- Property Taxes, the City's second largest revenue source, grew by 8% between 1995 and 2004 while inflation during the same period rose 32% [see attached excerpt, top of page 4]